Extended to August 15, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public. Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. 2021 A For the 2020 calendar year, or tax year beginning OCT 1, 2020 and ending SEP Check if applicable: C Name of organization D Employer identification number Crawford-Sebastian Community Address change Development Council, Inc. Name change 71-0388927 Initial return Room/suite Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Final return/ termin-ated (479) 785-23031617 S Zero 25,747,915. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return Fort Smith, AR 72918 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: Marc Baker for subordinates? Yes X No same as C above H(b) Are all subordinates included? Tax-exempt status: \mathbf{X} 501(c)(3) 501(c) (4947(a)(1) or) ◀ (insert no.) If "No," attach a list. See instructions J Website: > www.cscdc.net **H(c)** Group exemption number ▶ **K** Form of organization: **X** Corporation Trust Association Other > L Year of formation: 1965 M State of legal domicile: AR Part I Summary Briefly describe the organization's mission or most significant activities: CSCDC improves the lives of Activities & Governance individuals, families, and the communities in which they live. if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 17 Number of independent voting members of the governing body (Part VI, line 1b) 4 63 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 508 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 7b **Prior Year Current Year** 27,109,469. 24,440,018. Contributions and grants (Part VIII, line 1h) 0. 1,280,413. Program service revenue (Part VIII, line 2g) 1,158. 726. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 895,263. 206,790. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 28,597,830. 25,336,007. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 22,920,126. 20,944,115. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 1,865,667. 1.857.410. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 1,793,623. 2,458,023. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 26,579,416. 25,259,548. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 2,018,414. 76,459. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 28 9,608,680. 10,081,488. 20 Total assets (Part X, line 16) 186,838. 540,336. 21 Total liabilities (Part X, line 26) 三年 421,842. 541,152 22 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Marc Baker, Executive Director Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature 07/27/22 self-employed P01968762 Justin D. Kinsey Justin D. Kinsey Paid Firm's EIN $\ge 27 - 1494012$ Firm's name ▶ Hinkle & Company, PC Preparer

X Yes

Phone no. (918) 492-3388

Firm's address 5028 East 101st Street

May the IRS discuss this return with the preparer shown above? See instructions

Tulsa, OK 74137

Use Only

	Crawford-Sebastian Community		
Form	1990 (2020) Development Council, Inc.	71-0388927	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission:		
	Crawford-Sebastian Community Development Council, Inc.	is a communit	У
	action agency whose purpose is to make improvements in	the lives of	
	low-income individuals, families, and the communities i		
	live, with the goal for clients to achieve self-suffici	ient living.	
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	s? Yes	X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services,	as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to of	thers, the total expenses, a	nd
	revenue, if any, for each program service reported.		
4a		evenue \$)
	River Valley Food Bank		
4b	(Code:) (Expenses \$2,639,037. including grants of \$2,623,235.) (Ref)
	The Emergency Food Assistance Program non-cash commodit	ties that are	
	distributed to subrecipients		
4c	(Code:) (Expenses \$1,761,311. including grants of \$1,518,962.) (Re	evenue \$)
	Low-Income Home Energy Assistance Program		_
4.1	Other control of (Paralle on Other the O.)		

including grants of \$ 1 23,662,976.

Form **990** (2020)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	88		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		_X_
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			1
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		₹7	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	
032003	12-23-20	Form	99 0	(2020)

	- Tourings		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		163	_NO_
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_X_
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			37
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			х
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
_	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		_X_
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			l
	Schedule N, Part II	32		_X_
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			37
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u>X</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	
25-	Part V, line 1	34	Х	X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		
50	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 151			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	·
032004	l 12-23-20	⊢orm	ココリ	(2020)

	to accompliance (continued)									
			Yes	No						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return		37							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X							
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			v						
_	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X						
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х						
h	If "Yes," enter the name of the foreign country	-1 a								
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).									
5a	5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?									
_	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?									
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b 5c		X						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit									
	any contributions that were not tax deductible as charitable contributions?	6a		Х						
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х						
b										
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required									
	to file Form 8282?	7с		X						
d	If "Yes," indicate the number of Forms 8282 filed during the year									
е										
f	3 , 3 , 1 , 1									
g										
h	, , , , , , , , , , , , , , , , , , , ,									
0	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the									
۵	sponsoring organization have excess business holdings at any time during the year?									
а	 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 									
b	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b								
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b									
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders									
b	Gross income from other sources (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
а	Is the organization licensed to issue qualified health plans in more than one state?	13a								
	Note: See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
_	organization is licensed to issue qualified health plans Then the ground of recovery as head.									
C 1/10	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х						
14a	h Killyan II has 't filad a Farra 700 ta annual till annual till a san annual till annual									
15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b								
.5	excess parachute payment(s) during the year?	15		x						
	If "Yes," see instructions and file Form 4720, Schedule N.									
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х						
	If "Yes," complete Form 4720, Schedule O.									
		F	990	(0000)						

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.			
800	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management		V	₿1.e
4.	Enter the number of voting members of the governing body at the end of the tax year 17		Yes	No
та	, , , , , , , , , , , , , , , , , , , ,			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
L				
_	Enter the number of voting members included on line 1a, above, who are independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
2		0		Х
2	officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision	2		- 25
3		2		Х
4		3 4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	6		Λ
/a		7-		Х
	more members of the governing body?	7a		Λ
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	71.		Х
•	persons other than the governing body?	7b		Λ
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	0-	Х	
	The governing body?	8a	X	
ь	Each committee with authority to act on behalf of the governing body?	8b	Λ	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	_		Х
Sac	organization's mailing address? If "Yes." provide the names and addresses on Schedule O	9		Λ
000	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		Yes	No
100	Did the examination have local chapters, branches, or affiliates?	10a	162	No X
	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	IUa		- 21
b		10b		
115	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	Ha		
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe	120		
·	in Schedule O how this was done	12c	х	
13		13	X	
14	Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent	17		
10	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	X	
J	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	130		
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
104	taxable entity during the year?	16a		Х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	ioa		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed ▶OK			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	only)	availa	ble
.5	for public inspection. Indicate how you made these available. Check all that apply.	. Orny)	avana	-10
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial	
19	statements available to the public during the tax year.	man	, ai	
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
20	Marc Baker - 479-785-2303			
	1617 S Zero, Fort Smith, AR 72908			

Form 990 (2020)

Development Council, Inc.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	(do box	not c	Posi heck r	ition	than o	one n an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer D		Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) Marc Baker	40.00								_	
Executive Director				Х				68,405.	0.	0.
(2) Chris Keith	1.00								_	_
Member		Х						0.	0.	0.
(3) Samantha Bailey Member	1.00	x						0.	0.	0.
(4) Marwin Acosta	1.00	Λ						0.	0.	•
Member	1.00	Х						0.	0.	0.
(5) Kevin Jordan	1.00	Λ						0.	0.	•
Secretary	1.00	Х		х				0.	0.	0.
(6) Delmi Sanabria	1.00	77		1				0.	0.	<u></u>
Member	1.00	х						0.	0.	0.
(7) Dr Bryan Bishop	1.00	23						•	•	<u>·</u>
Chairperson	100	х		х				0.	0.	0.
(8) Tim Walker	1.00	<u> </u>		_						
Vice-Chair		Х		х				0.	0.	0.
(9) Larry Combs	1.00							-	-	
Member		Х						0.	0.	0.
(10) Madeline Chaney	1.00									
Member		Х						0.	0.	0.
(11) Mark Shaffer	1.00									
Member		Х						0.	0.	0.
(12) Sharla Derry	1.00									
Member		Х						0.	0.	0.
(13) Doug Kinslow	1.00									
Member		X						0.	0.	0.
(14) Judge Dennis Gilstrap	1.00									
Member		Х						0.	0.	0.
(15) Sheriff Kevin Nickson	1.00	1								
Member		Х						0.	0.	0.
(16) Jo Wester	1.00									
Member		Х						0.	0.	0.
(17) Tausha Treadway	1.00								_	
Member		Х						0.	0.	0. Form 990 (2020)

Form **990** (2020)

Form 990 (2020)

Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloye	ees,	and	l Hig	ghes	st C	ompensated Employee	s (continued)			
(A)	(B)	(C)					(D)	(E)		(F)		
Name and title	Average	(do		Posi		າ than d	one	Reportable		Estima	ted	
	hours per	box,	box, unless person is both an officer and a director/trustee)			s both	n an	compensation	ı	amoun		
	week		cer an	a a a	Irecto	r/trus	tee)	from from related			othe	
	(list any	recto						the	organizations		ompens	
	related	or di	ee			sated		organization (W-2/1099-MISC)	(W-2/1099-MIS	´	from t	
	organizations	ruste	l trus		ee	npen		(44-2/1099-141130)			organiza and rela	
	below	dual t	rtio na	_	nploy	st cor	_				rganiza	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				. 9	
(18) Sandra Kilpatrick	1.00	_	_									
Member		Х						0.		0.		0.
										\perp		
							<u> </u>	60 405		-		
1b Subtotal								68,405.		0.		0.
c Total from continuation sheets to Part VI								0.		0.		0.
d Total (add lines 1b and 1c)							<u> </u>	68,405.		0.		0.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	eceived more than \$100,	000 of reportable			^
compensation from the organization												0
				_							Yes	No
3 Did the organization list any former officer,	•	,	еу е	mpl	oye	e, or	hig	phest compensated emp	loyee on			37
line 1a? If "Yes," complete Schedule J for s										3	,	X
4 For any individual listed on line 1a, is the su												
and related organizations greater than \$150										4	<u> </u>	X
5 Did any person listed on line 1a receive or a	•				,			•	dual for services			
rendered to the organization? If "Yes," com	plete Schedule	J fo	or su	ıch r	oers	on .				5	,	X
Section B. Independent Contractors												
1 Complete this table for your five highest co	•	•							•	ensation	from	
the organization. Report compensation for	the calendar ye	ear e	ndir	ig w	ith c	or wi	thin T		ear.			
(A) (B) (C) Name and business address Description of services Compensation							on					
Name and business	auuress						\dashv	Description of s	EI VICES	COM	pensati	J11
SRGS Construction		a	~ .	n '	7 ^	0.2	ا ہے	Damada 1		4	70 (101
4480 Spike Ridge Trail, G	reenwoo	α,	Α.	ĸ	12	93	0	kemodeling P:	rojects	4	79,9	ı۵T.

Name and business address

Description of services

Compensation

SRGS Construction

4480 Spike Ridge Trail, Greenwood, AR 72936 Remodeling Projects

Compass Realty and Construction Group

2100 North 31st St., Fort Smith, AR 72904 Home Construction

432,691.

Form **990** (2020)

\$100,000 of compensation from the organization

Form 990 (2020) Develop
Part VIII Statement of Revenue

		Check if Schedule O contains a response or	note to any lin	e in this Part VIII			
			,	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
SS	1 :	a Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	' '	b Membership dues 1b					
		c Fundraising events 1c					
	ľ	d Related organizations 1d					
			7,625,979.				
		e Government grants (contributions) 1e	7,023,373.				
utic	1	f All other contributions, gifts, grants, and	16,814,039.				
orib Otto							
ont	!	5 · · · · · · · · · · · · · · · · · · ·	18,126,047.	24 440 010			
a S	- 1	h Total. Add lines 1a-1f		24,440,018.			
		-	Business Code				
e	2 :	a					
ervi Ie	ı	b					
S c	,	c					
ran ?ev	•	d					
Program Service Revenue	•	e					
Ā	1	f All other program service revenue					
		g Total. Add lines 2a-2f					
	3	Investment income (including dividends, interest	t, and				
		other similar amounts)		726.			726.
	4	Income from investment of tax-exempt bond pro					
	5	Royalties					
		(i) Real	(ii) Personal				
	6 :	a Gross rents 6a 1,125.					
		b Less: rental expenses 6b 0.					
		c Rental income or (loss) 6c 1,125.					
		d Net rental income or (loss)	•	1,125.			1,125.
		a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a					
		b Less: cost or other basis					
<u>o</u>		and sales expenses					
enu		c Gain or (loss) 7c					
leve		d Net gain or (loss)					
her Revenue		a Gross income from fundraising events (not					
Othe		including \$ of					
O		contributions reported on line 1c). See					
		* *************************************					
		c Net income or (loss) from fundraising events	······				
	9 8	a Gross income from gaming activities. See					
		Part IV, line 19 9a					
		b Less: direct expenses 9b					
		c Net income or (loss) from gaming activities	·····				
	10	a Gross sales of inventory, less returns	450 505				
		and allowances 10a	459,505.				
		b Less: cost of goods sold 10b	411,908.	48 505	45 505		
	(Net income or (loss) from sales of inventory		47,597.	47,597.		
<u>v</u>		<u> </u>	Business Code		.=.		
Miscellaneous Revenue	11 :	a Shared Maintenance Fees	531390	453,612.	453,612.		
lan	ı	b Other Fee Revenue	531390	364,716.	364,716.		
cell ev	•	c					
Mis		d All other revenue	900099	28,213.			28,213.
	(e Total. Add lines 11a-11d		846,541.			
	12	Total revenue. See instructions		25,336,007.	865,925.	0.	30,064.

Sect	ion 501(c)(3) and 501(c)(4) organizations must comp			nplete column (A).	
	Check if Schedule O contains a respor	7.5.		(0)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,623,235.	2,623,235.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	18 320 880	18,320,880.		
•		10,320,000	10,520,000		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	85,965.		85,965.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,390,306.	996,234.	358,255.	35,817
8	Pension plan accruals and contributions (include	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,	,
3	section 401(k) and 403(b) employer contributions)	25,725.	20,615.	5,110.	
0		238,489.	172,814.	57,824.	7,851
9	Other employee benefits				
10	Payroll taxes	116,925.	77,767.	36,169.	2,989.
11	Fees for services (nonemployees):				
а	Management				
b	Legal	2,993.		2,993.	
С	Accounting	50,910.		50,910.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
J	column (A) amount, list line 11g expenses on Sch 0.)	1,045,944.	985,530.	60,414.	
12	Advertising and promotion	39,935.	34,118.	5,817.	
13	Office expenses	186,812.	74,731.	111,831.	250.
14	Information technology	25,479.	4,699.	20,780.	
15		23/1/30	1,033.	2077000	
	Royalties	150,873.	13,412.	137,461.	
16	Occupancy	70,528.	61,215.	9,313.	
17	Travel	10,320.	01,213.	9,313.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	10 610		5 065	
19	Conferences, conventions, and meetings	12,617.	7,550.	5,067.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	300,813.		300,813.	
23	Insurance	57,435.		57,435.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
_	amount, list line 24e expenses on Schedule 0.) Repairs & Maintenance	107,990.	35,272.	72,718.	
	Tools & Equipment	56,508.	56,494.	14.	
b			27,436.	8,778.	
С	Supplies	36,214.	41,430.	0,110.	
d		210 070	150 074	07 004	C A 11 A
	All other expenses	312,972.	150,974.	97,884.	64,114
<u>25</u>	Total functional expenses. Add lines 1 through 24e	25,259,548.	23,662,976.	1,485,551.	111,021.
26	$\ensuremath{\textbf{\textit{Joint costs}}}.$ Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					Form 990 (202)

Form **990** (2020)

Га	IL A	Dalance Sneet					
		Check if Schedule O contains a response or note to	o any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	6,456.	1	191,561.		
	2	Savings and temporary cash investments			2,182,619.	2	2,974,545.
	3	Pledges and grants receivable, net			627,244.	3	453,133.
	4	Accounts receivable, net		122,486.	4	11,165.	
	5	Loans and other receivables from any current or for					
		trustee, key employee, creator or founder, substant					
		controlled entity or family member of any of these p	oersc	ons		5	
	6	Loans and other receivables from other disqualified	d pers	sons (as defined			
		under section 4958(f)(1)), and persons described in	sect	ion 4958(c)(3)(B)		6	
ß	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			2,972,692.	8	3,772,999.
Ä	9	Prepaid expenses and deferred charges			28,842.	9	17,869.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D1	I0a	4,322,333.			
	b	Less: accumulated depreciation1	I0b	1,662,117.	3,668,341.	10c	2,660,216.
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, line 11			12		
	13	Investments - program-related. See Part IV, line 11		13			
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equal li	3)	9,608,680.	16	10,081,488.	
	17	Accounts payable and accrued expenses		186,838.	17	540,336.	
	18	Grants payable		18			
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Par	t IV d	of Schedule D		21	
S	22	Loans and other payables to any current or former	office	er, director,			
Liabilities		trustee, key employee, creator or founder, substant	tial c	ontributor, or 35%			
iabi		controlled entity or family member of any of these p	oersc	ons		22	
_	23	Secured mortgages and notes payable to unrelated	d thir	d parties		23	
	24	Unsecured notes and loans payable to unrelated th	nird p	arties		24	
	25	Other liabilities (including federal income tax, payab	oles t	o related third			
		parties, and other liabilities not included on lines 17	7-24).	Complete Part X			
		of Schedule D			106 000	25	
	26	Total liabilities. Add lines 17 through 25			186,838.	26	540,336.
"		Organizations that follow FASB ASC 958, check	here	• ► X			
ĕ		and complete lines 27, 28, 32, and 33.			1 200 601		166 000
<u>a</u>	27				1,379,681.	27	166,002.
B	28	Net assets with donor restrictions		8,042,161.	28	9,375,150.	
Ĕ		Organizations that do not follow FASB ASC 958,	ck here 🕨 🔛				
Ē		and complete lines 29 through 33.					
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds				29	
se	30	Paid-in or capital surplus, or land, building, or equip				30	
t As	31	Retained earnings, endowment, accumulated incor			0 404 040	31	0 5/4 450
Se	32	Total net assets or fund balances	l l	9,421,842.	32	9,541,152.	
	33	Total liabilities and net assets/fund balances			9,608,680.	33	10,081,488.

Form **990** (2020)

	1990 (2020) Development Council, inc.	<u>, </u>	0300327	Pa	ge 🕰
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	25,336		
2	Total expenses (must equal Part IX, column (A), line 25)	2	25,259	9,5	<u>48.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3			<u>59.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	9,42	1,8	<u>42.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6	891	1,9	84.
7	Investment expenses	7			
8	Prior period adjustments	8	-849	9,1	
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	9,543	1,1	<u>52.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O).		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Auc	lit		
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	it		
	an audite annelie urbu en Celeadule Canal describe anneten telear te un dema ande audite		0.5	v	

032012 12-23-20

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Crawford-Sebastian Community

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Development Council, 71-0388927 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from 10 activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2020 Development Council, Inc.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	15861165.	17146095.	17465615.	27109469.	25332002.	102914346
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	15861165.	17146095 .	17465615.	27109469.	25332002.	102914346
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						102914346
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4	15861165.	17146095 .	17465615.	27109469.	25332002.	102914346
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	232.	352.		5,656.	726.	6,966.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						_
11	Total support. Add lines 7 through 10						102921312
12	Gross receipts from related activities,	etc. (see instruction	ns)			12	
13	First 5 years. If the Form 990 is for th	ne organization's fir	st, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3)	
	organization, check this box and stop						>
Sec	tion C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2020 (I	ine 6, column (f), d	ivided by line 11, o	column (f))		14	99.99 %
15	Public support percentage from 2019	Schedule A, Part	II, line 14			15	99.99 <u>%</u>
16a	33 1/3% support test - 2020. If the	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or m	ore, check this bo	
	$\ensuremath{\mathbf{stop}}$ here. The organization qualifies	as a publicly suppo	orted organization				►X
b	33 1/3% support test - 2019. If the	•		•		•	
	and stop here. The organization qual	lifies as a publicly s	upported organiza	ation			▶□
17a	10% -facts-and-circumstances test	- 2020. If the org	anization did not d	check a box on lin	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstance	es test, check this	box and stop he	ere. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	est. The organizatio	n qualifies as a pu	blicly supported o	organization		▶□
b	10% -facts-and-circumstances test	- 2019. If the org	anization did not d	check a box on lin	e 13, 16a, 16b, or 1	17a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	stances test, che	ck this box and s	top here. Explain i	n Part VI how the	
	organization meets the facts-and-circle	umstances test. Th	e organization qua	alifies as a publicly	y supported organiz	zation	▶∐
18	Private foundation. If the organization	on did not check a l	oox on line 13, 16	a, 16b, 17a, or 17	b, check this box a	nd see instruction	s

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 Development Council, Inc.

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support		1	T	T	T	1
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b				1		ļ
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	· ·		•	•		
80.	check this box and stop here						P
	ction C. Computation of Public			- a l (5\)		145	
	Public support percentage for 2020 (li	, (,,	,	· · · · · · · · · · · · · · · · · · ·		15	<u>%</u>
	Public support percentage from 2019 ction D. Computation of Inves					16	%
	Investment income percentage for 20			ne 13 column (f)\		17	%
	Investment income percentage from 2					18	
	33 1/3% support tests - 2020. If the						
196	more than 33 1/3%, check this box ar						. —
ŀ	33 1/3% support tests - 2019. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	V-	N1 -
	Yes	No
1		
2		
3a		
3b		
_		
Зс		
4a		
та		
4b		
4c		
5a		
5b		
5c		
6		
7		
-		
8		
9a		
9b		
9c		
10a		
10b		
	M-F7	2020

Pai	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u></u>	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
<u></u>	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
	Г		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
<u></u>	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	-		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
_	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Vos " describe in Part VI the role played by the exception in this regard	3h	I	

Schedule A (Form 990 or 990-EZ) 2020 Development Council, Inc.

Pai	¹t V Type III Non-Functionally Integrated 509(a)(3) Supportin	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on N	ov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus		·	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functiona	lly integrated	d Type III supporting orga	nization (see
	instructions).	. •		`

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 Development Council, Inc.

Pa	t V Type III Non-Functionally Integrated 509((a)(3) Supporting Orga	nizations (continu	ued)	
Sect	ion D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exer	1			
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	3			
_4	Amounts paid to acquire exempt-use assets	4			
_5	Qualified set-aside amounts (prior IRS approval required - pro	5			
_6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the				
	(provide details in Part VI). See instructions.	8			
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2020	ns	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
с	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i_	Carryover from 2015 not applied (see instructions)				
_ <u>i</u> _	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
с	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

Crawford-Sebastian Community

Schedule A	(Form 990 or 990-EZ) 2020 Develop	ment Council	, Inc.	71-0388927 Page 8
Part VI	Supplemental Information. Provi Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4 line 1; Part IV, Section D, lines 2 and 3; Pa Section D, lines 5, 6, and 8; and Part V, S (See instructions.)	ide the explanations requ 1c, 5a, 6, 9a, 9b, 9c, 11a, art IV, Section E, lines 1c	uired by Part II, line 10; Part II, line 11b, and 11c; Part IV, Section B, 5, 2a, 2b, 3a, and 3b; Part V, line 1;	17a or 17b; Part III, line 12; lines 1 and 2; Part IV, Section C, Part V, Section B, line 1e; Part V,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Organization type (check one):

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

Crawford-Sebastian Community

Development Council, Inc.

Employer identification number

71-0388927

Filers of:	lers of: Section:						
Form 990	or 990-EZ	X 501(c)(3) (enter number) organization					
		4947(a)(1) nonexempt charitable trust not treated as a private foundation					
		527 political organization					
Form 990	-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
•	-	covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General I	Rule						
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special F	Rules						
:							
1	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
· · · · · · · · · · · · · · · · · · ·	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
but it mu	Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization
Crawford-Sebastian Community
Development Council, Inc.

Employer identification number

71-0388927

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Arkansas Department of Human Services Donaghey Plaza, PO Box 1437 Little Rock, AR 72203	\$ 6,533,920.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	TT	\$	Person Payroll Complete Part II for noncash contributions.)

Name of organization
Crawford-Sebastian Community
Development Council, Inc.

Employer identification number

71-0388927

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
Part I		(See Instructions.)	
,	Food Commodities		
_1			
		\$\$	
(a)		(c)	
No.	(b)	FMV (or estimate)	(d)
from	Description of noncash property given	(See instructions.)	Date received
Part I			
			-
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-art i			
		\$	
(a)		(a)	
No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(2)			
(a) No.	(b)	(c)	(d)
from Part I	Description of noncash property given	FMV (or estimate) (See instructions.)	Date received
(a)		(c)	
No.	(b)	FMV (or estimate)	(d)
from Part I	Description of noncash property given	(See instructions.)	Date received
1			

Name of organization **Employer identification number** Crawford-Sebastian Community Development Council, Inc. 71-0388927 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Crawford-Sebastian Community Development Council, Inc.

Employer identification number 71-0388927

Par			Similar Fund	s or Accounts. Complete if the	
	organization answered "Yes" on Form 990, Part IV, line	e 6. (a) Donor adv	rised funds	(b) Funds and other accounts	
1	Total number at end of year	(2, 20,10, 44)		(E) : Eliza and other depodrite	
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in w	vriting that the assets	held in donor adv	rised funds	
•	are the organization's property, subject to the organization's	-			No
6	Did the organization inform all grantees, donors, and donor ad				
_	for charitable purposes and not for the benefit of the donor or				
	impermissible private benefit?	, 		Yes	No
Par					
1	Purpose(s) of conservation easements held by the organization	on (check all that appl	y).		
	Preservation of land for public use (for example, recreat	tion or education) [Preservation	of a historically important land area	
	Protection of natural habitat		Preservation	of a certified historic structure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation cont	ribution in the forn	n of a conservation easement on the la	ast
	day of the tax year.			Held at the End of the Ta	ax Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easements			2b	
С	Number of conservation easements on a certified historic stru	ucture included in (a)		2c	
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not	on a historic struc	ture	
	listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished, o	or terminated by th	ne organization during the tax	
	year ▶				
4	Number of states where property subject to conservation eas	ement is located		_	
5	Does the organization have a written policy regarding the peri	iodic monitoring, insp	ection, handling o	f	
	violations, and enforcement of the conservation easements it	holds?		Yes _	No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	handling of violations,	and enforcing co	nservation easements during the year	
					
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and	enforcing conserv	vation easements during the year	
	> \$				
8	Does each conservation easement reported on line 2(d) above	•			_
	and section 170(h)(4)(B)(ii)?				No
9	In Part XIII, describe how the organization reports conservation		•		
	balance sheet, and include, if applicable, the text of the footne	•	n's financial stater	ments that describes the	
D.	organization's accounting for conservation easements.	Aut Historiaal T		Alban Cincilan Assata	
Pai	t III Organizations Maintaining Collections of	•	reasures, or C	other Similar Assets.	
	Complete if the organization answered "Yes" on Form				
1a	If the organization elected, as permitted under FASB ASC 958	·			
	of art, historical treasures, or other similar assets held for pub	•	•	•	
	service, provide in Part XIII the text of the footnote to its finan				
b	If the organization elected, as permitted under FASB ASC 958	•			
	art, historical treasures, or other similar assets held for public	exhibition, education	, or research in fur	therance of public service,	
	provide the following amounts relating to these items:				
	(i) Revenue included on Form 990, Part VIII, line 1				
-				' '	
2	If the organization received or held works of art, historical trea			ial gain, provide	
	the following amounts required to be reported under FASB AS	-			
	Revenue included on Form 990, Part VIII, line 1				
b	Assets included in Form 990, Part X			> \$	

032051 12-01-20

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Development	Council	Tnc
DEACTORMETT	Council.	TIIC.

Par	rt III Organizations Maintaining	Collections of Ar	t, Histor	ical Treasures, o	r Other S	imilar Ass	ets (continued)	
3	Using the organization's acquisition, access	sion, and other record	s, check a	ny of the following tha	t make sign	ificant use of	its	
	collection items (check all that apply):							
а	Public exhibition	c	d 🔲 Lo	an or exchange progr	am			
b	Scholarly research	e	e 🔲 Ot	:her				
С	Preservation for future generations							
4	Provide a description of the organization's	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.						
5	During the year, did the organization solicit	t or receive donations	of art, histo	orical treasures, or other	er similar as	sets		
	to be sold to raise funds rather than to be							0
Par	rt IV Escrow and Custodial Arra		ete if the o	rganization answered	"Yes" on Fo	orm 990, Part	IV, line 9, or	
	reported an amount on Form 990, F	Part X, line 21.						_
1a	Is the organization an agent, trustee, custo							
	on Form 990, Part X?						Yes N	0
b	If "Yes," explain the arrangement in Part X	III and complete the fo	llowing tab	le:				_
							Amount	_
С	Beginning balance					1c		_
d	0 ,					1d		_
е	Distributions during the year					1e		_
f						1f		_
	Did the organization include an amount on	·			•	?	☐ Yes ☐ N	0
	If "Yes," explain the arrangement in Part X							_
Pai	rt V Endowment Funds. Complet							_
		(a) Current year	(b) Pric	or year (c) Two yea	rs back (d	Three years ba	ack (e) Four years bac	<u> </u>
1a								_
b	Contributions							—
С	Net investment earnings, gains, and losses	S						—
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							—
f	Administrative expenses							—
g		•						—
2	Provide the estimated percentage of the co	*	e (line 1g, d	column (a)) held as:				
а	3 .		%					
b								
С	· -	%						
	The percentages on lines 2a, 2b, and 2c sh	•						
3a	Are there endowment funds not in the pos	session of the organiza	ation that a	re held and administe	red for the o	organization	[]	—
	by:						Yes No	<u> </u>
	(i) Unrelated organizations							_
_	(ii) Related organizations							—
	If "Yes" on line 3a(ii), are the related organi						3b	_
4 Dai	Describe in Part XIII the intended uses of the lart VI Land, Buildings, and Equip		wment fun	ds.				
ı aı			Dort IV I	ina 11a Caa Farm 000	N Dort V lin	o 10		
	Complete if the organization answe						(1) 5	—
	Description of property	(a) Cost or o		(b) Cost or other basis (other)		umulated eciation	(d) Book value	
	Lond	`	nont)	טמטוט (טנווטו)	depre	Joianoll		_
	Land			3,134,869.	ΩΩ	2,626.	2,252,243	_
b	•			J, 1J4, 00J.		, , , , , , ,	2,232,243	·
C C				1,187,464.	77	9,491.	407,973	_
d	1 1			<u> </u>	· ' '	J, 4J10	±01,J13	÷
	Other		V a=1: ::	(D) line 10-)	<u>I</u>		2,660,216	_
ıvıa	an raa iiiles ta iiilougit te. (Column (d) mus	. c uuai roiin 990. Part	∧. coiumn	IDI. IIIIE TUC.)			2,000,210	•

Schedule D (Form 990) 2020

	0	F 000 B+ N/ I'	441- O F 000 D+ V I' 40	
a) Descrin	Complete if the organization answered "Yes" ation of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-vear market value
	-1 -1 - 5 - 45	(b) Book value	(c) Method of Valdation. Cost of end	-or-year market value
	al derivatives			
	held equity interests			
Other (A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	b) must equal Form 990, Part X, col. (B) line 12.)			
art VIII	Investments - Program Related.			
	Complete if the organization answered "Yes"	on Form 990 Part IV line	11c See Form 990 Part X line 13	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1)		. , ,		•
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
tal. (Col. (Part IX	b) must equal Form 990, Part X, col. (B) line 13.) Other Assets.			
al. (Col. (art IX	b) must equal Form 990, Part X, col. (B) line 13.) ▶ Other Assets. Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
al. (Col. (art IX	Other Assets. Complete if the organization answered "Yes"	on Form 990, Part IV, line Description	11d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (art IX	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
art IX	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes"	Description	11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes"	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities.	Description	•	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Colu	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes"	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Colu	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnart X	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnart X	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Colument X	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnation X) (1) Feed (2) (3) (4)	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columbia Columbia Columb	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) (1) Fed (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	
(1) (2) (3) (4) (5) (6) (7) (8) (9) Part X (1) Fed (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description	•	

Schedule D (Form 990) 2020

Development Council, Inc.

Pal	Reconciliation of Revenue per Audited Financial Sta		Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.		1	26 620 000
1				1	26,639,899.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
а	Net unrealized gains (losses) on investments		001 001		
b	Donated services and use of facilities	2b	891,984.		
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	2d			
е				2e	891,984.
3	Subtract line 2e from line 1			3	25,747,915.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)	4b	-411,908.		
С				4c	-411,908.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	<u></u>	5	25,336,007.
Pa	rt XII Reconciliation of Expenses per Audited Financial St	atements With	Expenses per F	Retur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, lir				
1	Total expenses and losses per audited financial statements			1	25,671,456.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d			411,908.		
е	Add lines 2a through 2d			2e	411,908.
3	Subtract line 2e from line 1			3	25,259,548.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b					
С	Add lines 4a and 4b	·		4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 1			5	25,259,548.
Pa	rt XIII Supplemental Information.	,			
Prov	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4; Part IV, lines 1b	and 2b; Part V, line 4	; Part	X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	ny additional inforn	nation.		
<u>Pa</u>	rt XI, Line 4b - Other Adjustments:				
Cos	st of Inventory				-411,908.
Pai	rt XII, Line 2d - Other Adjustments:				
Cos	st of Inventory				411,908.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

■ Go to www.irs.gov/Form990 for the latest information.

Crawford-Sebastian Community

2020

Open to Public Inspection

Name of the organization Crawford – Developme							Employer identification number 71-0388927
Part I General Information on Grants a		1, 1110.					71 0300327
Does the organization maintain records t	to substantiate the	e amount of the grants	or assistance, the	grantees' eligibility	v for the grants or ass	istance, and the selecti	on .
criteria used to award the grants or assis							
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistance to					ganization answered "	Yes" on Form 990, Part	IV, line 21, for any
recipient that received more than \$	=					•	•
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
None Describer of God							
Mena Assembly of God 2111 Sutherland Ave.					Fair Market		Supplement the diets of
Mena, AR 71953		501c3	0.	153,432.		Food	low-income Americans
mena, Ar /1933		50103	0.	133,432.	, value	roou	Tow-Income Americans
Cavanuagh Free Will Baptist							
2825 Grinnell Ave.					Fair Market		Supplement the diets of
Fort Smith, AR 72908		501c3	0.	28,410.		Food	low-income Americans
1st Presbyterian							
116 N. 12th St.					Fair Market		Supplement the diets of
Fort Smith, AR 72901		501c3	0.	70,660.	. Value	Food	low-income Americans
				-			
2nd Baptist Compassion Center							
709 Oak St.					Fair Market		Supplement the diets of
Clarksville, AR 72830		501c3	0.	206,388.	Value	Food	low-income Americans
Antioch							
1122 N 11th St.					Fair Market		Supplement the diets of
Fort Smith, AR 72901		501c3	0.	831,539.	, Value	Food	low-income Americans
Barling 1st Baptist							
602 Church St.					Fair Market		Supplement the diets of
Barling, AR 72923		501c3	0.	125,190.		Food	low-income Americans
2 Enter total number of section 501(c)(3) ar	nd government or		-	120,190.		L	► 16.
3 Enter total number of other organizations	•	•	Ciliic I lable				0.
LHA For Paperwork Reduction Act Notice.							Schedule I (Form 990) 2020

Schedule I (Form 990) Developmen			and Damastic Co		adula I /Farm 000\ Da		1-0388927 Page
Part II Continuation of Grants and Other A	ssistance to Do	mestic Organizations	and Domestic Go	overnments (Sch	eaule i (Form 990), Pa	ırı II.)	I
(a) Name and address of organization or government	(b) EIN (c) IRC section if applicable		(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Greenward IIMG							
Greenwood UMC 10 W Denver St.					Fair Market		Supplement the diets of
Greenwood, AR 72936		501c3	0.	20,753.		Food	low-income Americans
Greenwood, AR 72936		50103	0.	20,753.	value	Food	TOW-Income Americans
Havana Assembly of God							
310 E. Broadway					Fair Market		Supplement the diets of
Havana, AR 72842		501c3	0.	173,117.	Value	Food	low-income Americans
,				,			
Heritage United Methodist Church							
1604 Pointer Trail					Fair Market		Supplement the diets of
Van Buren, AR 72956		501c3	0.	121,186.	Value	Food	low-income Americans
Lavaca Assembly of God							
804 E. Main St.					Fair Market		Supplement the diets of
Lavaca, AR 72941		501c3	0.	16,566.	Value	Food	low-income Americans
Magazine Pentacostal Church of God					L		
138 Carr St.				40= 044	Fair Market		Supplement the diets of
Magazine, AR 72943		501c3	0.	437,941.	Value	Food	low-income Americans
Mountainburg Assembly of God							
922 NE N Hwy 71					Fair Market		Supplement the diets of
Mountainburg, AR 72946		501c3	0.	69,044.		Food	low-income Americans
anounding of the control of the cont				05,011.			10.1. 11.00.11.0 11.101104113
Ozark Freewill							
8414 Puddin Ridge Rd.					Fair Market		Supplement the diets of
Ozark, AR 72949		501c3	0.	94,406.	Value	Food	low-income Americans
Ozark First United Methodist							
503 W Commercial St.					Fair Market		Supplement the diets of
Ozark, AR 72949		501c3	0.	90,752.	Value	Food	low-income Americans
Salvation Army							
301 N 6th St.					Fair Market		Supplement the diets of
Fort Smith, AR 72901		501c3	0.	55,865.	Value	Food	low-income Americans

Schedule I (Form 990)

Schedule I (Form 990) Developme							1-0388927 Page
Part II Continuation of Grants and Other	Assistance to Doi	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	t II.)	Γ
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Waldron Pentacostal Church of God							
511 E. 6th St.					Fair Market		Supplement the diets of
Waldron, AR 72958		501c3	0.	125,457.	Value	Food	low-income Americans
							Cabadula I (Farra 000

Schedule I (Form 990) 2020 Development Cou	ncil, Inc	· .			71-0388927	Page 2
Part III Grants and Other Assistance to Domestic Individuals. Part III can be duplicated if additional space is needed.	. Complete if the	organization answe	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash ass	istance
					Provide dental procedures	for
Dental Clinic	957	0.	43,378.	Cost	low-income individuals	
			,			
					Weatherization Assistance	for
Weatherization Assistance for Low-Income Persons	98	0.	322,742.	Cost	Low-Income Persons	
					Create opportunities for	
					people to live in affordation	ble
Neighborworks America	3	0.	26,238.	Cost	homes	
					Provide nutritious meals	and
					snacks to eligible childre	en
Child and Adult Care Food Program	10672	0.	473,904.	Cost	and adults	
			,			
					Provide food to low-incom	е
River Valley Food Bank	17507	0.	, ,	l .	individuals	
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.		

Part III Continuation of Grants and Other Assistance to Domes	tic Individuals(Schedule I (Form 99	00), Part III.)		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
HOME Investment Partnership Program	6.	0.	12,787.	Cost	Housing assistance for low-income individuals
Community Development Block Grant	2.	0.	10,000.	Cost	Home down payment assistance
Emergency Solutions Grant Program	786.	0.	101,338.	Cost	Housing assistance
Community Services Block Grant	48.	0.	50,832.	Cost	Alleviate causes and conditions of poverty
LIHEAP Utilties Assistance	4,510.	0.	1,522,856.	Cost	Utilities assistance for low-income Americans
Coronavirus Relief Fund	232.	0.	302,997.	Cost	Mitigate the effects of the COVID-19 pandemic

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Development Council,

Employer identification number Crawford-Sebastian Community 71-0388927

Pai	rt I Types of Property							
		(a) Check if applicable	(b) Number of contributions or	(c) Noncash contribution amounts reported on	(d) Method of d noncash contrib	etermin	_	s
			literns continbuted	Form 990, Part VIII, line 1	9			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
• •	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
10								
44	Qualified conservation contribution - Other							
14	***							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles	77		10 105 020	C D.C.			
19	Food inventory	X		18,105,039	.Cost or FMV			
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other							
27	Other							
28	Other (
29	Number of Forms 8283 received by the organiz	ation during	the tax vear for co	ontributions	•			
	for which the organization completed Form 828	-						
	To the second se	,, .					Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I lines 1 thro	ugh 28, that it			110
ooa	must hold for at least three years from the date							
	exempt purposes for the entire holding period?		•	•		20-		Х
						30a		
	If "Yes," describe the arrangement in Part II.	-1: t l=- t		-£				Х
31	Does the organization have a gift acceptance p					31		
32a	Does the organization hire or use third parties of contributions?		~	· · ·		32a		Х
h	If "Yes," describe in Part II.					JEU		
33	If the organization didn't report an amount in co	olumn (a) far	r a type of property	for which column (a) is sh	acked			
33	describe in Part II.	Marrier (C) 101	a type of property	TOT WITHOUT COMMITTED (a) IS CI	concu,			
	For Panerwork Reduction Act Notice see	lha laatuusi	tions for Form 000	`	Schodulo I	A / C a wa	- 000\	0000

032142 11-23-20 Schedule M (Form 990) 2020

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Inspection

OMB No. 1545-0047

Name of the organization

Crawford-Sebastian Community Development Council, Inc.

Employer identification number 71-0388927

Form 990, Part VI, Section B, line 11b:
CSCDC distributes a draft of the Form 990 to board members so they can
review the Form 990 before it's e-filed.
Form 990, Part VI, Section B, Line 12c:
All employees must sign the conflict of interest policy and disclose any
possible conflicts of interest. If there are changes made to the conflict
of interest policy, all employees must read and sign the updated conflict
of interest policy.
Form 990, Part VI, Section B, Line 15:
The Board of Directors reviews and approves compensation of the
organization's Executive Director and other key employees
Form 990, Part VI, Section C, Line 19:
CSCDC makes its governing documents, conflict of interest policy, and
financial statements available to the public upon request.

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

(c)

(d)

(e)

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

(a)

Department of the Treasury Internal Revenue Service

Crawford-Sebastian Community Development Council, Inc.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

Employer identification number 71-0388927

(f)

Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	me End-of-year		controllin entity	g
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organizati	on answered "Yes" on Form 990), Part IV, line 34, I	pecause it had one	or more related tax-ex	empt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	con	g) 512(b)(13) trolled tity?
				501(c)(3))		Yes	No
Regional Housing Solutions - 20-3188840							
1617 S Zero St Fort Smith, AR 72901	-	Arkansas	501(c)(3)				x
·							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Schedule R (Form 990) 2020 Development Council, Inc.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,	ı	•							
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disproportionate allocations?			General	Percentage ownership
of related organization		(state or foreign			income	end-of-year assets				partner	ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
	1										
	1										
	1										
	1										
	1										
	1										
	1										
	1										
		l .					l				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 512(b)(13) controlled entity?	

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1a

Yes No

Schedule R (Form 990) 2020

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)				. 1b		<u>X</u>	
c Gift, grant, or capital contribution from related organization(s)							
d Loans or loan guarantees to or for related organization(s)							
e Loans or loan guarantees by related organization(s)							
						X	
f Dividends from related organization(s)							
g Sale of assets to related organization(s)							
h Purchase of assets from related organization(s)							
i Exchange of assets with related organization(s)							
j Lease of facilities, equipment, or other assets to related organization(s)							
k Lease of facilities, equipment, or other assets from related organization(s)							
I Performance of services or membership or fundraising solicitations for related organization(s)							
m Performance of services or membership or fundraising solicitations by related organization(s)							
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
o Sharing of paid employees with related organization(s)							
p Reimbursement paid to related organization(s) for expenses						<u>X</u>	
q Reimbursement paid by related organization(s) for expenses							
r Other transfer of cash or property to related organization(s)						<u>X</u>	
s Other transfer of cash or property from related organization(s)							
2 If the answer to any of the above is "Yes," see the instructions for information on	who must complete th	nis line, including covered relat	ionships and transaction thresholds.				
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved				
1)							
2)							
•							
3)							
4)							
5)							
6)							
32163 10-28-20	4.0		Schedu	le R (Forn	n 990)	2020	

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion:	por- ate ons?		Gene mana parti	ral or aging ner?	(k) Percentage ownership
		332	Sections 3 12-3 14)	Yes No	 33333	Yes	No	(1011111003)	Yes	NO	